

| Segment Land Vehicles Americas | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
|---|---------------------|----------|---------|---------|-----------|---------------------|----------|---------|---------|-----------|
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 1,643 | 1,664 | 1,443 | 1,008 | 5,758 | 1,020 | 1,187 | 1,191 | 808 | 4,206 |
| Reported growth | | | | | 8% | -38% | -29% | -17% | -20% | -27% |
| Organic growth | | | | | -15% | -50% | -36% | -17% | -15% | -32% |
| Operating profit (EBITA ¹) before i.a.c. | 73 | 127 | 75 | -78 | 198 | -98 | -29 | 20 | -50 | -158 |
| % of net sales | 4.5% | 7.6% | 5.2% | -7.7% | 3.4% | -9.6% | -2.5% | 1.7% | -6.2% | -3.8% |
| Items affecting comparability (i.a.c.) | -131 | -4 | -10 | -5 | -151 | -1 | -3 | -3 | -3 | -11 |
| Amortization of acquisition-related intangible assets | -18 | -19 | -20 | -20 | -77 | -20 | -19 | -18 | -18 | -75 |
| Operating profit (EBIT) | -75 | 104 | 45 | -104 | -29 | -118 | -52 | -1 | -71 | -244 |
| % of net sales | -4.6% | 6.3% | 3.1% | -10.3% | -0.5% | -11.6% | -4.4% | -0.1% | -8.8% | -5.8% |
| Segment Land Vehicles EMEA | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 1,838 | 1,778 | 1,588 | 1,364 | 6,568 | 1,815 | 1,938 | 1,648 | 1,381 | 6,782 |
| Reported growth | | | | | 12% | -1% | 9% | 4% | 1% | 3% |
| Organic growth | | | | | -2% | -7% | 1% | -4% | -2% | -3% |
| Operating profit (EBITA ¹) before i.a.c. | 308 | 249 | 122 | -51 | 627 | 162 | 227 | 209 | 36 | 631 |
| % of net sales | 16.7% | 14.0% | 7.7% | -3.7% | 9.5% | 8.9% | 11.7% | 12.7% | 2.6% | 9.3% |
| Items affecting comparability (i.a.c.) | -27 | -8 | -310 | -23 | -369 | -18 | -26 | -25 | -63 | -131 |
| Amortization of acquisition-related intangible assets | -16 | -13 | -15 | -15 | -60 | -15 | -16 | -15 | -14 | -60 |
| Operating profit (EBIT) | 264 | 228 | -204 | -89 | 198 | 129 | 185 | 169 | -41 | 441 |
| % of net sales | 14.4% | 12.8% | -12.8% | -6.5% | 3.0% | 7.1% | 9.5% | 10.3% | -3.0% | 6.5% |
| Segment Land Vehicles APAC | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 320 | 322 | 376 | 342 | 1,360 | 344 | 364 | 366 | 360 | 1,435 |
| Reported growth | | | | | 6% | 8% | 13% | -2% | 5% | 6% |
| Organic growth | | | | | -3% | 3% | 12% | -1% | 7% | 5% |
| Operating profit (EBITA ¹) before i.a.c. | 84 | 93 | 101 | 84 | 362 | 107 | 116 | 119 | 106 | 447 |
| % of net sales | 26.4% | 28.8% | 26.9% | 24.4% | 26.6% | 31.0% | 32.0% | 32.5% | 29.3% | 31.2% |
| Items affecting comparability (i.a.c.) | 0 | 0 | -4 | 0 | -4 | -2 | -1 | 0 | -1 | -4 |
| Amortization of acquisition-related intangible assets | -3 | -2 | -2 | -2 | -10 | -2 | -2 | -2 | -2 | -10 |
| Operating profit (EBIT) | 81 | 91 | 95 | 81 | 348 | 103 | 113 | 116 | 102 | 434 |
| % of net sales | 25.4% | 28.4% | 25.3% | 23.7% | 25.6% | 29.8% | 31.1% | 31.8% | 28.4% | 30.2% |
| Segment Marine | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 1,446 | 1,677 | 1,749 | 1,587 | 6,459 | 1,701 | 1,862 | 1,529 | 1,400 | 6,492 |
| Reported growth | | | | | 23% | 18% | 11% | -13% | -12% | 1% |
| Organic growth | | | | | 8% | 8% | 4% | -15% | -11% | -4% |
| Operating profit (EBITA ¹) before i.a.c. | 367 | 470 | 454 | 414 | 1,704 | 463 | 487 | 367 | 309 | 1,626 |
| % of net sales | 25.4% | 28.0% | 26.0% | 26.1% | 26.4% | 27.2% | 26.2% | 24.0% | 22.1% | 25.0% |
| Items affecting comparability (i.a.c.) | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 |
| Amortization of acquisition-related intangible assets | -44 | -47 | -50 | -52 | -194 | -48 | -52 | -49 | -50 | -199 |
| Operating profit (EBIT) | 322 | 423 | 403 | 362 | 1,510 | 415 | 435 | 318 | 259 | 1,427 |
| % of net sales | 22.3% | 25.2% | 23.0% | 22.8% | 23.4% | 24.4% | 23.4% | 20.8% | 18.5% | 22.0% |
| Segment Mobile Cooling Solutions | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 1,523 | 2,164 | 1,743 | 1,191 | 6,621 | 1,718 | 2,244 | 1,429 | 852 | 6,243 |
| Reported growth | | | | | 228% | 13% | 4% | -18% | -28% | -6% |
| Organic growth | | | | | -11% | 2% | -5% | -20% | -25% | -11% |
| Operating profit (EBITA ¹) before i.a.c. | 148 | 241 | 206 | -44 | 553 | 120 | 262 | 145 | 14 | 547 |
| % of net sales | 9.7% | 11.1% | 11.8% | -3.7% | 8.3% | 7.0% | 11.7% | 10.2% | 1.7% | 8.8% |
| Items affecting comparability (i.a.c.) | 0 | -3 | -1 | -3 | -7 | -5 | -5 | -5 | -7 | -22 |
| Amortization of acquisition-related intangible assets | -40 | -44 | -48 | -48 | -179 | -45 | -48 | -48 | -47 | -189 |
| Operating profit (EBIT) | 107 | 195 | 157 | -94 | 367 | 70 | 210 | 92 | -40 | 336 |
| % of net sales | 7.0% | 9.0% | 9.0% | -7.9% | 5.5% | 4.1% | 9.4% | 6.4% | -4.7% | 5.4% |
| Segment Global Ventures | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 748 | 893 | 677 | 680 | 2,998 | 690 | 733 | 667 | 525 | 2,616 |
| Reported growth | | | | | 73% | -8% | -18% | -1% | -23% | -13% |
| Organic growth | | | | | 7% | -20% | -25% | -3% | -23% | -18% |
| Operating profit (EBITA ¹) before i.a.c. | 134 | 150 | 99 | 105 | 487 | 92 | 114 | 113 | 51 | 370 |
| % of net sales | 17.9% | 16.8% | 14.6% | 15.4% | 16.2% | 13.3% | 15.6% | 16.9% | 9.7% | 14.1% |
| Items affecting comparability (i.a.c.) | 0 | 0 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 |
| Amortization of acquisition-related intangible assets | -21 | -25 | -20 | -24 | -91 | -23 | -21 | -19 | -18 | -81 |
| Operating profit (EBIT) | 113 | 125 | 79 | 80 | 395 | 69 | 93 | 94 | 33 | 289 |
| % of net sales | 15.1% | 14.0% | 11.7% | 11.7% | 13.2% | 10.0% | 12.7% | 14.1% | 6.2% | 11.0% |
| Group Total | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year | Jan-Mar | Apr-June | Jul-Sep | Oct-Dec | Full Year |
| Net sales | 7,518 | 8,498 | 7,576 | 6,172 | 29,764 | 7,289 | 8,329 | 6,830 | 5,327 | 27,775 |
| Reported growth | | | | | 38% | -3% | -2% | -10% | -14% | -7% |
| Organic growth | | | | | 7% | -13% | -10% | -12% | -13% | -12% |
| Operating profit (EBITA ¹) before i.a.c. | 1,114 | 1,330 | 1,057 | 430 | 3,931 | 847 | 1,177 | 973 | 465 | 3,463 |
| % of net sales | 14.8% | 15.7% | 14.0% | 7.0% | 13.2% | 11.6% | 14.1% | 14.3% | 8.7% | 12.5% |
| Items affecting comparability (i.a.c.) | -159 | -14 | -326 | -32 | -532 | -26 | -35 | -33 | -73 | -167 |
| Amortization of acquisition-related intangible assets | -143 | -150 | -156 | -162 | -611 | -154 | -158 | -152 | -150 | -613 |
| Operating profit (EBIT) | 812 | 1,166 | 575 | 236 | 2,789 | 667 | 985 | 788 | 242 | 2,682 |
| % of net sales | 10.8% | 13.7% | 7.6% | 3.8% | 9.4% | 9.2% | 11.8% | 11.5% | 4.5% | 9.7% |

| Segment Land Vehicles Americas | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
|--|---------------------|----------|---------|---------|--------|---------------------|----------|---------|---------|--------|
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 1,643 | 1,664 | 1,443 | 1,008 | 5,758 | 1,020 | 1,187 | 1,191 | 808 | 4,206 |
| Rapporterad tillväxt | | | | | 8% | -38% | -29% | -17% | -20% | -27% |
| Organisk tillväxt | | | | | -15% | -50% | -36% | -17% | -15% | -32% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 73 | 127 | 75 | -78 | 198 | -98 | -29 | 20 | -50 | -158 |
| % av nettoomsättning | 4.5% | 7.6% | 5.2% | -7.7% | 3.4% | -9.6% | -2.5% | 1.7% | -6.2% | -3.8% |
| Jämförelsestörande poster | -131 | -4 | -10 | -5 | -151 | -1 | -3 | -3 | -3 | -11 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -18 | -19 | -20 | -20 | -77 | -20 | -19 | -18 | -18 | -75 |
| Rörelseresultat (EBIT) | -75 | 104 | 45 | -104 | -29 | -118 | -52 | -1 | -71 | -244 |
| % av nettoomsättning | -4.6% | 6.3% | 3.1% | -10.3% | -0.5% | -11.6% | -4.4% | -0.1% | -8.8% | -5.8% |
| Segment Land Vehicles EMEA | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 1,838 | 1,778 | 1,588 | 1,364 | 6,568 | 1,815 | 1,938 | 1,648 | 1,381 | 6,782 |
| Rapporterad tillväxt | | | | | 12% | -1% | 9% | 4% | 1% | 3% |
| Organisk tillväxt | | | | | -2% | -7% | 1% | -4% | -2% | -3% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 308 | 249 | 122 | -51 | 627 | 162 | 227 | 209 | 36 | 631 |
| % av nettoomsättning | 16.7% | 14.0% | 7.7% | -3.7% | 9.5% | 8.9% | 11.7% | 12.7% | 2.6% | 9.3% |
| Jämförelsestörande poster | -27 | -8 | -310 | -23 | -369 | -18 | -26 | -25 | -63 | -131 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -16 | -13 | -15 | -15 | -60 | -15 | -16 | -15 | -14 | -60 |
| Rörelseresultat (EBIT) | 264 | 228 | -204 | -89 | 198 | 129 | 185 | 169 | -41 | 441 |
| % av nettoomsättning | 14.4% | 12.8% | -12.8% | -6.5% | 3.0% | 7.1% | 9.5% | 10.3% | -3.0% | 6.5% |
| Segment Land Vehicles APAC | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 320 | 322 | 376 | 342 | 1,360 | 344 | 364 | 366 | 360 | 1,435 |
| Rapporterad tillväxt | | | | | 6% | 8% | 13% | -2% | 5% | 6% |
| Organisk tillväxt | | | | | -3% | 3% | 12% | -1% | 7% | 5% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 84 | 93 | 101 | 84 | 362 | 107 | 116 | 119 | 106 | 447 |
| % av nettoomsättning | 26.4% | 28.8% | 26.9% | 24.4% | 26.6% | 31.0% | 32.0% | 32.5% | 29.3% | 31.2% |
| Jämförelsestörande poster | 0 | 0 | -4 | 0 | -4 | -2 | -1 | 0 | -1 | -4 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -3 | -2 | -2 | -2 | -10 | -2 | -2 | -2 | -2 | -10 |
| Rörelseresultat (EBIT) | 81 | 91 | 95 | 81 | 348 | 103 | 113 | 116 | 102 | 434 |
| % av nettoomsättning | 25.4% | 28.4% | 25.3% | 23.7% | 25.6% | 29.8% | 31.1% | 31.8% | 28.4% | 30.2% |
| Segment Marine | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 1,446 | 1,677 | 1,749 | 1,587 | 6,459 | 1,701 | 1,862 | 1,529 | 1,400 | 6,492 |
| Rapporterad tillväxt | | | | | 23% | 18% | 11% | -13% | -12% | 1% |
| Organisk tillväxt | | | | | 8% | 8% | 4% | -15% | -11% | -4% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 367 | 470 | 454 | 414 | 1,704 | 463 | 487 | 367 | 309 | 1,626 |
| % av nettoomsättning | 25.4% | 28.0% | 26.0% | 26.1% | 26.4% | 27.2% | 26.2% | 24.0% | 22.1% | 25.0% |
| Jämförelsestörande poster | 0 | 0 | 0 | 0 | -1 | 0 | 0 | 0 | 0 | 0 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -44 | -47 | -50 | -52 | -194 | -48 | -52 | -49 | -50 | -199 |
| Rörelseresultat (EBIT) | 322 | 423 | 403 | 362 | 1,510 | 415 | 435 | 318 | 259 | 1,427 |
| % av nettoomsättning | 22.3% | 25.2% | 23.0% | 22.8% | 23.4% | 24.4% | 23.4% | 20.8% | 18.5% | 22.0% |
| Segment Mobile Cooling Solutions | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 1,523 | 2,164 | 1,743 | 1,191 | 6,621 | 1,718 | 2,244 | 1,429 | 852 | 6,243 |
| Rapporterad tillväxt | | | | | 228% | 13% | 4% | -18% | -28% | -6% |
| Organisk tillväxt | | | | | -11% | 2% | -5% | -20% | -25% | -11% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 148 | 241 | 206 | -44 | 553 | 120 | 262 | 145 | 14 | 547 |
| % av nettoomsättning | 9.7% | 11.1% | 11.8% | -3.7% | 8.3% | 7.0% | 11.7% | 10.2% | 1.7% | 8.8% |
| Jämförelsestörande poster | 0 | -3 | -1 | -3 | -7 | -5 | -5 | -5 | -7 | -22 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -40 | -44 | -48 | -48 | -179 | -45 | -48 | -48 | -47 | -189 |
| Rörelseresultat (EBIT) | 107 | 195 | 157 | -94 | 367 | 70 | 210 | 92 | -40 | 336 |
| % av nettoomsättning | 7.0% | 9.0% | 9.0% | -7.9% | 5.5% | 4.1% | 9.4% | 6.4% | -4.7% | 5.4% |
| Segment Global Ventures | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 748 | 893 | 677 | 680 | 2,998 | 690 | 733 | 667 | 525 | 2,616 |
| Rapporterad tillväxt | | | | | 73% | -8% | -18% | -1% | -23% | -13% |
| Organisk tillväxt | | | | | 7% | -20% | -25% | -3% | -23% | -18% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 134 | 150 | 99 | 105 | 487 | 92 | 114 | 113 | 51 | 370 |
| % av nettoomsättning | 17.9% | 16.8% | 14.6% | 15.4% | 16.2% | 13.3% | 15.6% | 16.9% | 9.7% | 14.1% |
| Jämförelsestörande poster | 0 | 0 | 0 | -1 | -1 | 0 | 0 | 0 | 0 | 0 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -21 | -25 | -20 | -24 | -91 | -23 | -21 | -19 | -18 | -81 |
| Rörelseresultat (EBIT) | 113 | 125 | 79 | 80 | 395 | 69 | 93 | 94 | 33 | 289 |
| % av nettoomsättning | 15.1% | 14.0% | 11.7% | 11.7% | 13.2% | 10.0% | 12.7% | 14.1% | 6.2% | 11.0% |
| Group Total | 2022 (SEK m) | | | | | 2023 (SEK m) | | | | |
| | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår | Jan-Mar | Apr-Juni | Jul-Sep | Okt-Dec | Helår |
| Nettoomsättning | 7,518 | 8,498 | 7,576 | 6,172 | 29,764 | 7,289 | 8,329 | 6,830 | 5,327 | 27,775 |
| Rapporterad tillväxt | | | | | 55% | -3% | -2% | -10% | -14% | -7% |
| Organisk tillväxt | | | | | 7% | -13% | -10% | -12% | -13% | -12% |
| Rörelseresultat (EBITA ¹) före jämförelsestörande poster | 1,114 | 1,330 | 1,057 | 430 | 3,931 | 847 | 1,177 | 973 | 465 | 3,463 |
| % av nettoomsättning | 14.8% | 15.7% | 14.0% | 7.0% | 13.2% | 11.6% | 14.1% | 14.3% | 8.7% | 12.5% |
| Jämförelsestörande poster | -159 | -14 | -326 | -32 | -532 | -26 | -35 | -33 | -73 | -167 |
| Avskrivning av förvävsrelaterade immateriella tillgångar | -143 | -150 | -156 | -162 | -611 | -154 | -158 | -152 | -150 | -613 |
| Rörelseresultat (EBIT) | 812 | 1,166 | 575 | 236 | 2,789 | 667 | 985 | 788 | 242 | 2,682 |
| % av nettoomsättning | 10.8% | 13.7% | 7.6% | 3.8% | 9.4% | 9.2% | 11.8% | 11.5% | 4.5% | 9.7% |